

## HEALTH AND WELLBEING BOARD - 27 July 2016

<b>Title of paper:</b>	Greater Nottinghamshire NHS Sustainability and Transformation Plan	
<b>Director(s)/ Corporate Director(s):</b>	Colin Monckton, Director of Commissioning Policy and Insight	<b>Wards affected:</b> All
	Candida Brudenell, Strategic Director Strategy and Commissioning	
<b>Report author(s) and contact details:</b>	Colin Monckton <a href="mailto:colin.monckton@nottinghamcity.gov.uk">colin.monckton@nottinghamcity.gov.uk</a> David Pearson, Corporate Director, Adult Social Care, Health and Public Protection & Deputy Chief Executive, Nottinghamshire County Council	
<b>Other colleagues who have provided input:</b>	Rebecca Larder Greater Nottingham Director of Transformation	
<b>Date of consultation with Portfolio Holder(s) (if relevant)</b>	13 July 2016	
<b>Relevant Council Plan Key Theme:</b>		
Strategic Regeneration and Development		<input type="checkbox"/>
Schools		<input type="checkbox"/>
Planning and Housing		<input type="checkbox"/>
Community Services		<input type="checkbox"/>
Energy, Sustainability and Customer		<input type="checkbox"/>
Jobs, Growth and Transport		<input type="checkbox"/>
Adults, Health and Community Sector		<input checked="" type="checkbox"/>
Children, Early Intervention and Early Years		<input type="checkbox"/>
Leisure and Culture		<input type="checkbox"/>
Resources and Neighbourhood Regeneration		<input type="checkbox"/>
<b>Relevant Health and Wellbeing Strategy Priority:</b>		
Healthy Nottingham - Preventing alcohol misuse		<input checked="" type="checkbox"/>
Integrated care - Supporting older people		<input checked="" type="checkbox"/>
Early Intervention - Improving mental health		<input checked="" type="checkbox"/>
Changing culture and systems - Priority Families		<input checked="" type="checkbox"/>
<b>Summary of issues (including benefits to citizens/service users and contribution to improving health &amp; wellbeing and reducing inequalities):</b>		
<p>The Nottingham and Nottinghamshire Sustainability and Transformation Plan (the STP) is the delivery plan for implementation of the national strategy for the NHS, the Five Year Forward View (5YFV). The STP is designed to transform the whole health and social care system for Nottinghamshire (i.e. Greater Nottingham and Mid Notts) to address key gaps around Health and Well Being, Care and Quality and Finance &amp; Efficiency.</p> <p>This report provides an update, for information, on progress to approve and develop the Nottingham and Nottinghamshire STP.</p>		
<b>Recommendation(s):</b>		
<b>1</b>	The Health and Wellbeing Board notes that the Nottingham and Nottinghamshire STP was submitted on time and is awaiting final feedback and timescales for the next steps from NHS England;	

2	The Health and Wellbeing Board secures support and resources from partner organisations for the planning and delivery of the Nottingham and Nottinghamshire STP;
3	The Health and Wellbeing Board continues to secure commitment to develop the 'fourth gap'; around culture, leadership and changed mindsets in order to successfully implement the STP.
<p><b>How will these recommendations champion mental health and wellbeing in line with the Health and Wellbeing Board aspiration to give equal value to mental health and physical health ('parity of esteem'):</b></p>	

## **1. REASONS FOR RECOMMENDATIONS**

- 1.1 Supporting the development of a Sustainability and Transformation Plan is within the remit of the Health and Wellbeing Board. National guidance published on 20 May 2016 indicates that NHS England (NHSE) does not anticipate the requirement for formal approval from boards at this stage and therefore, STP documents will not be published whilst the review of the Plans, involving discussions with national leadership, is taking place.
- 1.2 A key milestone in the development of the STP is the creation of a detailed implementation plan. This plan will be informed by Health and Wellbeing Board input. Support and resources from partner organisations are essential components in the development of implementation plans to support the delivery of the Nottingham and Nottinghamshire STP.
- 1.3 A system level response is needed in order to make high impact changes across health and social care. This requires a shift from organisational mindsets to a system leadership approach; the 'fourth gap'. It is necessary to secure commitment from all partner organisations to address this 'fourth gap' as it is critically important in order to deliver the Plan and wider system transformation.

## **2. BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)**

- 2.1 The NHS Five Year Forward View (5YFV) sets out a vision for the future of the NHS. It was developed by the partner organisations that deliver and oversee health and care services.
- 2.2 NHS planning guidance states that local health and care systems are required to produce an STP showing how local services will evolve and become sustainable over the next five years and contribute towards closing the three gaps across the health and care system highlighted in the 5YFV (health and wellbeing, care and quality, and finance and efficiency). STPs should be place-based, multi-year plans built around the needs of local populations. As part of the development of the STP, health and care providers have been asked to identify and confirm their STP Footprint.
- 2.3 Nottinghamshire health and care partners submitted an initial high-level system sustainability and transformation plan to NHSE in April 2016 setting out the evidence and insight to support the case for change along with the vision and plans to close the three gaps.

- 2.4 Between April and June 2016, supported by external consultants, health and care partners assessed the extent of the three gaps and identified where existing successful transformation programmes to help shape the next stage of the process.
- 2.5 The Nottingham and Nottinghamshire STP was formally submitted to NHSE on 30 June. The Nottinghamshire STP covers Greater and Mid-Nottinghamshire, made up of 8 local authorities, 6 CCGs and NHS providers including Nottinghamshire Healthcare Trust and Nottingham University Hospitals. The Plan will form the basis for face-to-face discussions with national leadership in the NHS starting in July.
- 2.6 Within Greater Nottingham a detailed technical document has been created which sets out detailed workstreams for partners within the Greater Nottingham 'footprint'. These workstreams have been identified for their potential to close the three gaps (Financial, care and quality and health and wellbeing) and to enable Greater Nottingham partners to deliver their elements of the STP. More detailed implementation plans will be required in order for the STP to be formally signed off by NHSE, this is the next stage of work required.
- 2.7 The Local Digital Roadmap (LDR) was submitted along with the STP as an appendix and separately to NHSE in accordance with the guidance. Implementation plans are being developed, including work streams that will progress the LDR delivery at the pace required to support the demands of the STP for Technology Enabled Care. Connected Nottinghamshire will continue to provide governance of the LDR and will link back into the Greater Nottinghamshire and Mid Notts Transformation programmes.

### **3. OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS**

- 3.1 This is a national requirement so no other options have been considered.

### **4. FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)**

- 4.1 None

### **5. LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND LEGAL CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)**

- 5.1 None

### **6. EQUALITY IMPACT ASSESSMENT**

- 6.1 Has the equality impact of the proposals in this report been assessed?

No



- 6.2 An EIA is not required because this report provides a progress update to the Health and Wellbeing Board, the Board is not being asked to formally approve the STP.

### **7. LIST OF BACKGROUND PAPERS OTHER THAN PUBLISHED WORKS OR THOSE DISCLOSING CONFIDENTIAL OR EXEMPT INFORMATION**

- 7.1 None

**8. PUBLISHED DOCUMENTS REFERRED TO IN COMPILING THIS REPORT**

8.1 NHS Five Year Forward View

8.2 NHS Shared Planning Guidance re: Developing Sustainability and Transformation Plans to 2020/21

8.3 Initial GN high-level system sustainability and transformation plan